

## Approved Capital Programme for 2018/2019 - 2022/2023

| Capital Expenditure                                         | Total Cost<br>£   | 2018/19<br>£       | 2019/20<br>£      | 2020/21<br>£     | 2021/22<br>£     | 2022/23<br>£     |
|-------------------------------------------------------------|-------------------|--------------------|-------------------|------------------|------------------|------------------|
| Building/Land                                               | 24,665,800        | 7,325,300          | 10,822,700        | 4,872,900        | 939,900          | 705,000          |
| Fire Safety                                                 | 3,375,000         | 835,000            | 635,000           | 635,000          | 635,000          | 635,000          |
| ICT                                                         | 4,906,840         | 1,667,440          | 1,267,100         | 664,100          | 584,100          | 724,100          |
| Operational Equipment & Hydrants                            | 3,788,400         | 1,093,900          | 1,981,000         | 312,500          | 184,000          | 217,000          |
| Vehicles                                                    | 9,652,650         | 2,623,550          | 2,447,400         | 1,159,800        | 1,668,600        | 1,753,300        |
| <b>Expenditure</b>                                          | <b>46,388,690</b> | <b>13,545,190</b>  | <b>17,153,200</b> | <b>7,644,300</b> | <b>4,011,600</b> | <b>4,034,400</b> |
| 2018/19 - 2022/23 Q2 Approved Programme                     | 43,265,690        | 16,611,890         | 15,114,950        | 3,339,300        | 3,641,600        | 4,557,950        |
| Q3 Current to Q2 Change                                     | 3,123,000         | (3,066,700)        | 2,038,250         | 4,305,000        | 370,000          | (523,550)        |
| <b>Q3 Movements Explained by:</b>                           |                   |                    |                   |                  |                  |                  |
| RCCOs                                                       | 2,000             | 2,000              | 0                 | 0                | 0                | 0                |
| IT061 - ESMCP Remedial Works - Revenue Grant                | 137,700           | 137,700            | 0                 | 0                | 0                | 0                |
| CON002 Salix (Energy Conservation Reserve)                  | 21,000            | 21,000             | 0                 | 0                | 0                | 0                |
| BLD082 Saughall Massie FS New Build (Reserves)              | 134,000           | 134,000            | 0                 | 0                | 0                | 0                |
| BLD091 TDA increase (CFO/079/18)                            | 3,500,000         |                    |                   | 3,500,000        |                  |                  |
| Rephasing of Current Schemes                                | 0                 | (2,988,250)        | 2,038,250         | 805,000          | 0                | 145,000          |
| Vehicle Budget Relinquishments                              | (671,700)         | (373,150)          | 0                 | 0                | 370,000          | (668,550)        |
| <b>Q3 Movement</b>                                          | <b>3,123,000</b>  | <b>(3,066,700)</b> | <b>2,038,250</b>  | <b>4,305,000</b> | <b>370,000</b>   | <b>(523,550)</b> |
|                                                             |                   |                    |                   |                  |                  |                  |
| Financing Available                                         | Total<br>£        | 2018/19<br>£       | 2019/20<br>£      | 2020/21<br>£     | 2021/22<br>£     | 2021/22<br>£     |
| Capital Receipts                                            | 2,925,000         | 1,050,000          | 1,875,000         | 0                | 0                | 0                |
| RCCO                                                        | 2,236,240         | 736,240            | 375,000           | 375,000          | 375,000          | 375,000          |
| Capital Reserves                                            | 7,537,000         | 2,623,000          | 4,914,000         | 0                | 0                | 0                |
| Grants                                                      | 5,756,900         | 2,875,900          | 2,881,000         | 0                | 0                | 0                |
| <b>Total Non Borrowing</b>                                  | <b>18,455,140</b> | <b>7,285,140</b>   | <b>10,045,000</b> | <b>375,000</b>   | <b>375,000</b>   | <b>375,000</b>   |
| Unsupported Borrowing                                       | 27,933,550        | 6,260,050          | 7,108,200         | 7,269,300        | 3,636,600        | 3,659,400        |
| <b>Total Funding</b>                                        | <b>46,388,690</b> | <b>13,545,190</b>  | <b>17,153,200</b> | <b>7,644,300</b> | <b>4,011,600</b> | <b>4,034,400</b> |
| Q2 Funding Level for 2018/19 - 2022/23 Programme            | 43,265,690        | 16,611,890         | 15,114,950        | 3,339,300        | 3,641,600        | 4,557,950        |
| Q3 to Q2 Change                                             | 3,123,000         | (3,066,700)        | 2,038,250         | 4,305,000        | 370,000          | (523,550)        |
| <b>Funding Change Explained by:</b>                         |                   |                    |                   |                  |                  |                  |
| <b>RCCO - new schemes</b>                                   | <b>160,700</b>    | <b>160,700</b>     | <b>0</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| IT003 - Hardware & Phones                                   |                   | 2,000              | 0                 | 0                | 0                | 0                |
| IT061 - ESMCP Remedial Works - Revenue Grant                |                   | 137,700            |                   |                  |                  |                  |
| CON002 Salix (Energy Conservation Reserve)                  |                   | 21,000             |                   |                  |                  |                  |
| <b>Grants</b>                                               | <b>0</b>          | <b>(845,000)</b>   | <b>845,000</b>    | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| St Helens FS Tranformation Grant - re-phasing               |                   | 405,000            | (405,000)         |                  |                  |                  |
| NRAT National Resilience Grant - re-phasing                 |                   | (1,250,000)        | 1,250,000         |                  |                  |                  |
| <b>Use of Reserves</b>                                      | <b>3,634,000</b>  | <b>739,200</b>     | <b>(605,200)</b>  | <b>3,500,000</b> | <b>0</b>         | <b>0</b>         |
| BLD082 Saughall Massie FS New Build (Reserves) - re-phasing |                   | 605,200            | (605,200)         |                  |                  |                  |
| BLD082 Saughall Massie FS New Build (Reserves) - increase   |                   | 134,000            |                   |                  |                  |                  |
| BLD091TDA Refurbishment                                     |                   |                    |                   | 3,500,000        |                  |                  |
| <b>Capital Receipts</b>                                     | <b>0</b>          | <b>(1,175,000)</b> | <b>1,175,000</b>  | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| Sale of Upton FS - re-phasing                               |                   | (350,000)          | 350,000           | 0                | 0                | 0                |
| Sale of West Kirby FS - re-phasing                          |                   | (200,000)          | 200,000           | 0                | 0                | 0                |
| Sale of LLAR House Formby - re-phasing                      |                   | (350,000)          | 350,000           | 0                | 0                | 0                |
| Sale of LLAR House Newton - re-phasing                      |                   | (275,000)          | 275,000           | 0                | 0                | 0                |
| <b>Unsupported Borrowing</b>                                | <b>0</b>          | <b>(1,946,600)</b> | <b>623,450</b>    | <b>805,000</b>   | <b>370,000</b>   | <b>(523,550)</b> |
| Slippage/Rephasing of Schemes                               |                   | (1,573,450)        | 623,450           | 805,000          | 0                | 145,000          |
| Vehicle Budget Relinquishments                              | (671,700)         | (373,150)          | 0                 | 0                | 370,000          | (668,550)        |
| <b>Q3 Movements</b>                                         | <b>3,123,000</b>  | <b>(3,066,700)</b> | <b>2,038,250</b>  | <b>4,305,000</b> | <b>370,000</b>   | <b>(523,550)</b> |

# **Building / Land - Approved Budget 2018/19 to 2022/23**

| Type of Capital Expenditure                      | Total Cost<br>£ | 2018/19<br>£ | 2019/20<br>£ | 2020/21<br>£ | 2021/22<br>£ | 2022/23<br>£ |
|--------------------------------------------------|-----------------|--------------|--------------|--------------|--------------|--------------|
| <b>Major Site Refurbishments</b>                 |                 |              |              |              |              |              |
| BLD016 Community Station Investment              | 106,400         | 31,400       | 25,000       | 25,000       | 25,000       |              |
| BLD039 FS Refurbishment Heswall                  | 340,600         | 25,600       | 290,000      | 25,000       |              |              |
| BLD041 FS Refurbishment Aintree                  | 159,900         |              |              |              | 159,900      |              |
| BLD042 FS Refurbishment St Helens                | 102,700         |              | 102,700      |              |              |              |
| BLD055 FS Refurbishment Bromborough              | 350,000         |              |              | 350,000      |              |              |
| BLD056 FS Refurbishment Eccleston                | 50,000          |              | 50,000       |              |              |              |
| BLD057 FS Refurbishment Crosby                   | 150,000         |              |              | 150,000      |              |              |
| BLD063 FS Refurbishment Kirkby                   | 374,600         | 24,600       |              | 350,000      |              |              |
| BLD070 Workshop Enhancement                      | 107,300         | 47,300       | 60,000       |              |              |              |
| BLD071 Station Refresh                           | 153,600         | 51,200       | 25,000       | 52,400       | 25,000       |              |
| BLD084 FS Refurbishment Croxteth                 | 293,500         |              | 293,500      |              |              |              |
| BLD085 FS Refurbishment Speke/Garston            | 300,000         |              | 150,000      |              |              | 150,000      |
| BLD086 FS Refurbishment Old Swan                 | 300,000         |              | 150,000      |              |              | 150,000      |
| BLD087 FS Refurbishment City Centre              | 25,000          | 25,000       |              |              |              |              |
| BLD088 FS Refurbishment Kensington               | 140,000         |              | 40,000       |              |              | 100,000      |
| BLD089 FS Refurbishment Toxteth                  | 200,000         |              |              |              | 200,000      |              |
| BLD090 FS Refurbishment Wallasey                 | 125,000         | 50,000       |              |              | 75,000       |              |
| BLD091 TDA Refurbishment                         | 4,560,600       | 60,600       | 1,000,000    | 3,500,000    |              |              |
| BLD093 Marine Fire 1 Refurbishment               | 150,000         |              |              |              | 150,000      |              |
|                                                  | 7,989,200       | 315,700      | 2,186,200    | 4,452,400    | 634,900      | 400,000      |
| <b>Station Mergers</b>                           |                 |              |              |              |              |              |
| BLD082 Saughall Massie FS New Build (CFO/058/15) | 4,739,200       | 4,739,200    |              |              |              |              |
| BLD083 St Helens FS New Build (CFO/059/15)       | 7,700,000       | 455,000      | 7,245,000    |              |              |              |
|                                                  | 12,439,200      | 5,194,200    | 7,245,000    |              |              |              |
| <b>Other</b>                                     |                 |              |              |              |              |              |
| BLD073 SHQ Museum                                | 191,000         |              | 191,000      |              |              |              |
|                                                  | 191,000         |              | 191,000      |              |              |              |
| <b>LLAR Accomodation Works</b>                   |                 |              |              |              |              |              |
| BLD036 LLAR Accommodation Formby                 | 602,800         | 602,800      |              |              |              |              |
| BLD050 LLAR Accommodation Belle Vale             | 50,000          | 25,000       | 25,000       |              |              |              |
| BLD075 LLAR Accommodation Newton-le-Willows      | 281,400         | 30,000       | 251,400      |              |              |              |
|                                                  | 934,200         | 657,800      | 276,400      |              |              |              |
| <b>General Station Upgrade Works</b>             |                 |              |              |              |              |              |
| BLD001 Roofs & Canopy Replacements               | 219,600         | 29,600       | 70,000       | 40,000       | 40,000       | 40,000       |
| BLD004 Concrete Yard Repairs                     | 105,400         | 25,400       | 20,000       | 20,000       | 20,000       | 20,000       |
| BLD005 Tower Improvements                        | 173,800         | 133,800      | 10,000       | 10,000       | 10,000       | 10,000       |
| BLD013 Non Slip Coating to Appliance Room Floors | 147,500         | 27,500       | 30,000       | 30,000       | 30,000       | 30,000       |
| BLD014 Boiler Replacements                       | 95,500          | 35,500       | 15,000       | 15,000       | 15,000       | 15,000       |
| BLD020 Electrical Testing                        | 195,000         | 40,000       | 95,000       | 20,000       | 20,000       | 20,000       |
| BLD031 Diesel Tanks                              | 174,700         | 174,700      |              |              |              |              |
| BLD033 Sanitary Accommodation Refurbishment      | 154,000         | 44,000       | 50,000       | 20,000       | 20,000       | 20,000       |
| BLD044 Asbestos Surveys                          | 99,000          | 19,000       | 50,000       | 10,000       | 10,000       | 10,000       |
| BLD060 DDA Compliance                            | 290,400         | 55,400       | 195,000      | 20,000       | 10,000       | 10,000       |
|                                                  | 1,654,900       | 584,900      | 535,000      | 185,000      | 175,000      | 175,000      |
| <b>Other Works</b>                               |                 |              |              |              |              |              |
| BLD007 L.E.V. System in Appliance Rooms          | 36,700          | 16,700       | 5,000        | 5,000        | 5,000        | 5,000        |
| BLD018 Conference Facilities SHQ                 | 40,000          | 20,000       | 5,000        | 5,000        | 5,000        | 5,000        |
| BLD026 Corporate Signage                         | 34,000          | 14,000       | 5,000        | 5,000        | 5,000        | 5,000        |
| BLD032 Power Strategy                            | 69,000          | 39,000       | 10,000       | 10,000       | 5,000        | 5,000        |
| BLD034 Office Accommodation                      | 85,300          | 25,300       | 15,000       | 15,000       | 15,000       | 15,000       |
| BLD053 Headquarters Lighting                     | 25,000          |              |              | 25,000       |              |              |
| BLD058 HVAC - Heating, Ventilation & Air Con     | 112,700         | 37,700       | 75,000       |              |              |              |
| BLD061 Lightning Conductors & Surge Protection   | 68,200          | 38,200       | 10,000       | 10,000       | 5,000        | 5,000        |
| BLD062 Emergency Lighting                        | 45,300          | 25,300       | 5,000        | 5,000        | 5,000        | 5,000        |
| BLD067 Gym Equipment Replacement                 | 145,100         | 65,100       | 20,000       | 20,000       | 20,000       | 20,000       |
| BLD092 Service Headquarters Offices              | 124,400         | 8,800        | 50,600       | 65,000       |              |              |
| BLD094 Security Enhancement Works                | 141,600         | 41,600       | 25,000       | 25,000       | 25,000       | 25,000       |
| CON001 Energy Conservation Non-Salix             | 217,000         | 9,000        | 143,000      | 25,000       | 20,000       | 20,000       |
| CON002 Energy Conservation Salix                 | 164,500         | 164,500      |              |              |              |              |
| EQU002 Replacement programme for Fridge Freezers | 69,700          | 29,700       | 10,000       | 10,000       | 10,000       | 10,000       |
| EQU003 Furniture Replacement Programme           | 78,800          | 37,800       | 10,500       | 10,500       | 10,000       | 10,000       |
|                                                  | 1,457,300       | 572,700      | 389,100      | 235,500      | 130,000      | 130,000      |
|                                                  | 24,665,800      | 7,325,300    | 10,822,700   | 4,872,900    | 939,900      | 705,000      |
| <b>Original Budget</b>                           | 13,932,500      | 11,646,500   | 620,500      | 905,500      | 455,000      | 305,000      |
| <b>Current Programme</b>                         | 24,665,800      | 7,325,300    | 10,822,700   | 4,872,900    | 939,900      | 705,000      |
| <b>Changes</b>                                   | 10,733,300      | (4,321,200)  | 10,202,200   | 3,967,400    | 484,900      | 400,000      |
| <b>Q1 Movements/Adjustments</b>                  | 4,151,400       | (5,009,300)  | 8,758,400    | (82,600)     | 484,900      |              |
| <b>Q2 Movements/Adjustments</b>                  | 2,926,900       | 476,900      | 2,450,000    |              |              |              |
| <b>Q3 Movements/Adjustments</b>                  | 3,655,000       | 211,200      | (1,006,200)  | 4,050,000    |              | 400,000      |

**Q3 Movements/Adjustments**Virements

|                    |          |
|--------------------|----------|
| BLD001 to BLD091   | (11,000) |
| BLD091 from BLD001 | 11,000   |
| BLD020 to BLD031   | (5,000)  |
| BLD031 from BLD020 | 5,000    |

RCCOs/Reserves

|                                                |         |
|------------------------------------------------|---------|
| CON002 Salix (Energy Conservation Reserve)     | 21,000  |
| BLD082 Saughall Massie FS New Build (Reserves) | 134,000 |

|                          |  |           |
|--------------------------|--|-----------|
| BLD091 TDA Refurbishment |  | 3,500,000 |
|--------------------------|--|-----------|

Slippage/Repahsing

|                                              |           |           |         |
|----------------------------------------------|-----------|-----------|---------|
| BLD039 FS Refurbishment Heswall              | (290,000) | 290,000   |         |
| BLD042 FS Refurbishment St Helens            | (50,000)  | 50,000    |         |
| BLD055 FS Refurbishment Bromborough          |           | (350,000) | 350,000 |
| BLD056 FS Refurbishment Eccleston            | (25,000)  | 25,000    |         |
| BLD063 FS Refurbishment Kirkby               |           | (350,000) | 350,000 |
| BLD070 Workshop Enhancement                  | (60,000)  | 60,000    |         |
| BLD085 FS Refurbishment Speke/Garston        |           | (150,000) | 150,000 |
| BLD086 FS Refurbishment Old Swan             |           | (150,000) | 150,000 |
| BLD088 FS Refurbishment Kensington           |           | (100,000) | 100,000 |
| BLD082 Saughall Massie FS New Build          | 605,200   | (605,200) |         |
| BLD083 St Helens FS New Build (CFO/059/15)   | 405,000   | (405,000) |         |
| BLD073 SHQ Museum                            | (11,000)  | 11,000    |         |
| BLD001 Roofs & Canopy Replacements           | (30,000)  | 30,000    |         |
| BLD020 Electrical Testing                    | (75,000)  | 75,000    |         |
| BLD033 Sanitary Accommodation Refurbishment  | (30,000)  | 30,000    |         |
| BLD044 Asbestos Surveys                      | (40,000)  | 40,000    |         |
| BLD060 DDA Compliance                        | (175,000) | 175,000   |         |
| BLD058 HVAC - Heating, Ventilation & Air Con | (50,000)  | 50,000    |         |
| CON001 Energy Conservation Non-Salix         | (118,000) | 118,000   |         |

|                        |                  |                |                    |                  |                |
|------------------------|------------------|----------------|--------------------|------------------|----------------|
| <b>TOTAL MOVEMENTS</b> | <b>3,655,000</b> | <b>211,200</b> | <b>(1,006,200)</b> | <b>4,050,000</b> | <b>400,000</b> |
|------------------------|------------------|----------------|--------------------|------------------|----------------|

## Fire Safety - Approved Budget 2018/19 to 2022/23

| Type of Capital Expenditure                                    | Total Cost<br>£ | 2018/19<br>£ | 2019/20<br>£ | 2020/21<br>£ | 2021/22<br>£ | 2022/23<br>£ |
|----------------------------------------------------------------|-----------------|--------------|--------------|--------------|--------------|--------------|
| FIR002 Smoke Alarms (100,000 HFRA target)                      | 1,175,000       | 235,000      | 235,000      | 235,000      | 235,000      | 235,000      |
| FIR005 Installation costs (HFRA)                               | 1,875,000       | 375,000      | 375,000      | 375,000      | 375,000      | 375,000      |
| FIR006 Deaf Alarms (HFRA)                                      | 125,000         | 25,000       | 25,000       | 25,000       | 25,000       | 25,000       |
| FIR009 Fire Risk Management in Residential Blocks (CFO/135/13) | 200,000         | 200,000      |              |              |              |              |
|                                                                | 3,375,000       | 835,000      | 635,000      | 635,000      | 635,000      | 635,000      |
| Original Budget                                                | 3,175,000       | 635,000      | 635,000      | 635,000      | 635,000      | 635,000      |
| Current Programme                                              | 3,375,000       | 835,000      | 635,000      | 635,000      | 635,000      | 635,000      |
| Changes                                                        | 200,000         | 200,000      |              |              |              |              |

# **ICT - Approved Budget 2018/19 to 2022/23**

| Type of Capital Expenditure                                 | Total Cost<br>£  | 2018/19<br>£     | 2019/20<br>£     | 2020/21<br>£   | 2021/22<br>£   | 2022/23<br>£   |
|-------------------------------------------------------------|------------------|------------------|------------------|----------------|----------------|----------------|
| <b>IT002    <u>ICT Software</u></b>                         |                  |                  |                  |                |                |                |
| Software Licences                                           | 10,000           | 2,000            | 2,000            | 2,000          | 2,000          | 2,000          |
| New Virtualisation Infrastructure                           | 75,000           | 75,000           |                  |                |                |                |
| 3 Year Licences Antivirus & Filtering                       | 11,000           | 11,000           |                  |                |                |                |
| 5 Year Antivirus & Filtering Software                       | 200,000          |                  |                  |                |                | 200,000        |
| MDT Software Solution Refresh                               | 100,000          |                  |                  |                |                | 100,000        |
| Microsoft EA Agreement (Servers & Security)                 | 240,000          | 48,000           | 48,000           | 48,000         | 48,000         | 48,000         |
| Microsoft EA Agreement (Windows & Office)                   | 640,000          | 128,000          | 128,000          | 128,000        | 128,000        | 128,000        |
| Microsoft EA Agreement (Application Development)            | 25,000           | 5,000            | 5,000            | 5,000          | 5,000          | 5,000          |
|                                                             | <b>1,301,000</b> | <b>269,000</b>   | <b>183,000</b>   | <b>183,000</b> | <b>183,000</b> | <b>483,000</b> |
| <b>IT003    <u>ICT Hardware</u></b>                         |                  |                  |                  |                |                |                |
| Desktops (target 20%)                                       | 226,440          | 66,040           | 40,100           | 40,100         | 40,100         | 40,100         |
| Tablets & Docking Stations (target 20%)                     | 398,200          | 150,200          | 62,000           | 62,000         | 62,000         | 62,000         |
| Monitors & Monitor Arms (target 20%)                        | 79,300           | 23,300           | 14,000           | 14,000         | 14,000         | 14,000         |
| Peripherals replacement (target 20%)                        | 16,900           | 4,900            | 3,000            | 3,000          | 3,000          | 3,000          |
| Mobile device replacement (target 20%)                      | 62,400           | 50,400           | 3,000            | 3,000          | 3,000          | 3,000          |
| Replacement Backup Tape Drive                               | 25,000           |                  |                  |                | 25,000         |                |
| IP TV Asset Refresh                                         | 51,800           | 1,800            | 25,000           |                | 25,000         |                |
| Audio Visual Conference Facility                            | 120,000          |                  |                  | 120,000        |                |                |
|                                                             | <b>980,040</b>   | <b>296,640</b>   | <b>147,100</b>   | <b>242,100</b> | <b>172,100</b> | <b>122,100</b> |
| <b>IT005    <u>ICT Servers</u></b>                          |                  |                  |                  |                |                |                |
| Server/storage replacement (target 20%)                     | 347,600          | 87,600           | 65,000           | 65,000         | 65,000         | 65,000         |
| Server/storage growth                                       | 134,300          | 34,300           | 25,000           | 25,000         | 25,000         | 25,000         |
|                                                             | <b>481,900</b>   | <b>121,900</b>   | <b>90,000</b>    | <b>90,000</b>  | <b>90,000</b>  | <b>90,000</b>  |
| <b>IT018    <u>ICT Network</u></b>                          |                  |                  |                  |                |                |                |
| Local Area Network replacement (discrete)                   | 7,500            | 7,500            |                  |                |                |                |
| Network Switches/Router replacement                         | 285,300          | 207,300          | 72,000           | 2,000          | 2,000          | 2,000          |
| Network Switches/Routers Growth                             | 29,300           | 9,300            | 5,000            | 5,000          | 5,000          | 5,000          |
| Vesty Road Network Link Refresh                             | 40,000           |                  | 40,000           |                |                |                |
| Wireless Network                                            | 74,600           | 74,600           |                  |                |                |                |
|                                                             | <b>436,700</b>   | <b>298,700</b>   | <b>117,000</b>   | <b>7,000</b>   | <b>7,000</b>   | <b>7,000</b>   |
| <b>IT026    <u>ICT Operational Equipment</u></b>            |                  |                  |                  |                |                |                |
| Pagers/Alerters                                             | 7,400            | 7,400            |                  |                |                |                |
| Station Equipment Replacement                               | 45,300           | 5,300            | 10,000           | 10,000         | 10,000         | 10,000         |
| Incident Ground Management System                           | 52,500           | 2,500            | 50,000           |                |                |                |
| MDT Replacement (Not incl. in ESMCP)                        | 120,000          |                  |                  | 120,000        |                |                |
|                                                             | <b>225,200</b>   | <b>15,200</b>    | <b>60,000</b>    | <b>130,000</b> | <b>10,000</b>  | <b>10,000</b>  |
| <b>IT058    <u>New Emergency Services Network (ESN)</u></b> |                  |                  |                  |                |                |                |
| ESN Radios / Infrastructure - Estimate                      | 152,000          | 152,000          |                  |                |                |                |
|                                                             | <b>152,000</b>   | <b>152,000</b>   |                  |                |                |                |
| <b>IT060    <u>ICT Station Change</u></b>                   |                  |                  |                  |                |                |                |
| Saughall Massie Station End Mobilising Equipment            | 20,000           | 20,000           |                  |                |                |                |
| St Helens Station End Mobilising Equipment                  | 20,000           |                  | 20,000           |                |                |                |
|                                                             | <b>40,000</b>    | <b>20,000</b>    | <b>20,000</b>    |                |                |                |
| <b>Other IT Schemes</b>                                     |                  |                  |                  |                |                |                |
| IT019    Website Devolpment                                 | 42,200           | 42,200           |                  |                |                |                |
| IT027    ICT Security - Remote Access Security FOBS         | 10,000           | 2,000            | 2,000            | 2,000          | 2,000          | 2,000          |
| IT028    System Development (Portal)                        | 133,900          | 23,900           |                  |                | 110,000        |                |
| IT030    ICT Projects/Upgrades                              | 22,500           | 2,500            | 5,000            | 5,000          | 5,000          | 5,000          |
| IT055    C.3.I. C.&.C Communication & Information System    | 20,000           |                  | 5,000            | 5,000          | 5,000          | 5,000          |
| IT056    Door Access System                                 | 8,600            | 8,600            |                  |                |                |                |
| IT057    Fleet Management System                            | 4,600            | 4,600            |                  |                |                |                |
| IT059    ESMCP Project Control Room Integration             | 183,100          | 183,100          |                  |                |                |                |
| IT061    ESMCP ITHC Remedial Works                          | 151,800          | 151,800          |                  |                |                |                |
| IT062    Capita Vision 3 Update (CFO/058/17)                | 638,000          |                  | 638,000          |                |                |                |
| FIN001    FMIS/Eproc/Payroll/HR Replacement                 | 75,300           | 75,300           |                  |                |                |                |
|                                                             | <b>1,290,000</b> | <b>494,000</b>   | <b>650,000</b>   | <b>12,000</b>  | <b>122,000</b> | <b>12,000</b>  |
| <b>Original Approved Budget</b>                             | <b>3,930,000</b> | <b>942,600</b>   | <b>1,028,100</b> | <b>668,100</b> | <b>563,100</b> | <b>728,100</b> |
| <b>Current Programme</b>                                    | <b>4,906,840</b> | <b>1,667,440</b> | <b>1,267,100</b> | <b>664,100</b> | <b>584,100</b> | <b>724,100</b> |
| <b>Changes</b>                                              | <b>976,840</b>   | <b>724,840</b>   | <b>239,000</b>   | <b>(4,000)</b> | <b>21,000</b>  | <b>(4,000)</b> |
| <b><u>Q1 Movements/Adjustments</u></b>                      | <b>818,140</b>   | <b>844,140</b>   | <b>(39,000)</b>  | <b>(4,000)</b> | <b>21,000</b>  | <b>(4,000)</b> |
| <b><u>Q2 Movements/Adjustments</u></b>                      | <b>19,000</b>    | <b>19,000</b>    |                  |                |                |                |
| <b><u>Q3 Movements/Adjustments:-</u></b>                    | <b>139,700</b>   | <b>(138,300)</b> | <b>278,000</b>   |                |                |                |
| <b><u>Virements</u></b>                                     |                  |                  |                  |                |                |                |
| IT005 to IT002                                              |                  | (11,000)         |                  |                |                |                |
| IT002 from IT005                                            |                  | 11,000           |                  |                |                |                |
| IT005 to IT062                                              |                  | (50,000)         |                  |                |                |                |
| IT062 from IT005                                            |                  | 50,000           |                  |                |                |                |
| IT018 to IT062                                              |                  | (40,000)         |                  |                |                |                |
| IT062 from IT018                                            |                  | 40,000           |                  |                |                |                |
| IT053 to IT062                                              |                  | (39,500)         |                  |                |                |                |
| IT062 from IT053                                            |                  | 39,500           |                  |                |                |                |
| IT055 to IT062                                              |                  | (8,500)          |                  |                |                |                |
| IT062 from IT055                                            |                  | 8,500            |                  |                |                |                |
| <b><u>RCCOs</u></b>                                         |                  |                  |                  |                |                |                |
| IT003                                                       |                  | 2,000            |                  |                |                |                |
| IT061 - ESMCP Remedial Works - Grant                        |                  | 137,700          |                  |                |                |                |
| <b><u>Slippage</u></b>                                      |                  |                  |                  |                |                |                |
| IT018                                                       |                  | (70,000)         | 70,000           |                |                |                |
| IT026                                                       |                  | (50,000)         | 50,000           |                |                |                |
| IT060 St Helens                                             |                  | (20,000)         | 20,000           |                |                |                |

IT062

TOTAL MOVEMENTS

|         |           |         |
|---------|-----------|---------|
|         | (138,000) | 138,000 |
| 139,700 | (138,300) | 278,000 |

# Operational Equipment - Approved Budget 2018/19 to 2022/23

| Type of Capital Expenditure                                 | Total Cost<br>£ | 2018/19<br>£ | 2019/20<br>£ | 2020/21<br>£ | 2021/22<br>£ | 2022/23<br>£ |
|-------------------------------------------------------------|-----------------|--------------|--------------|--------------|--------------|--------------|
| <b><u>OPS003 Hydraulic Rescue Equipment</u></b>             |                 |              |              |              |              |              |
| Hydraulic Rescue Equipment - Replacement Programme          | 329,900         | 124,900      |              | 60,000       | 60,000       | 85,000       |
|                                                             | 329,900         | 124,900      |              | 60,000       | 60,000       | 85,000       |
| <b><u>OPS005 Resuscitation Equipment</u></b>                |                 |              |              |              |              |              |
| Resuscitation Rescue Equipment                              | 30,000          |              |              | 30,000       |              |              |
| Defibrillator Batteries                                     | 12,000          |              | 12,000       |              |              |              |
| Appliance Resuscitation Equipment & Cylinders               | 45,500          |              | 45,500       |              |              |              |
|                                                             | 87,500          |              | 57,500       | 30,000       |              |              |
| <b><u>OPS024 BA Equipment/Communications</u></b>            |                 |              |              |              |              |              |
| BA Cylinder Replacement                                     | 24,700          | 4,700        | 20,000       |              |              |              |
| BA Telemetry Breathing Units                                | 15,700          | 15,700       |              |              |              |              |
| Replacement of hand held communication radios               | 8,800           | 8,800        |              |              |              |              |
| BA Test Rig                                                 | 14,500          |              |              | 14,500       |              |              |
| BA Set Batteries                                            | 20,000          |              | 20,000       |              |              |              |
| Oxygen Booster Pumps                                        | 4,200           | 4,200        |              |              |              |              |
| ESAS, Badoliers & Air Line Reducers                         | 15,700          | 15,700       |              |              |              |              |
|                                                             | 103,600         | 49,100       | 40,000       | 14,500       |              |              |
| <b><u>OPS036 Radiation/Gas Detection Equipment</u></b>      |                 |              |              |              |              |              |
| Radiation Detection Equipment                               | 45,000          |              |              | 45,000       |              |              |
| Single Gas Detection Equipment                              | 20,000          |              |              | 20,000       |              |              |
|                                                             | 65,000          |              |              | 65,000       |              |              |
| <b><u>OPS049 Bulk Foam Equipment</u></b>                    |                 |              |              |              |              |              |
| Bulk Foam Attack Equipment                                  | 49,000          |              | 49,000       |              |              |              |
| Bulk Foam Stock                                             | 94,000          |              | 94,000       |              |              |              |
|                                                             | 143,000         |              | 143,000      |              |              |              |
| <b><u>Other</u></b>                                         |                 |              |              |              |              |              |
| OPS001 Gas Tight Suits Other PPE                            | 40,000          |              | 10,000       | 10,000       | 5,000        | 6,000        |
| OPS009 POD Equipment (Demountable Unit Refurb 2013/14 IRMP) | 112,500         |              | 112,500      |              |              |              |
| OPS011 Thermal imaging cameras                              | 176,500         | 176,500      |              |              |              |              |
| OPS016 Improvements to Fleet                                | 50,000          | 50,000       |              |              |              |              |
| OPS022 Water Rescue Equipment                               | 150,000         | 15,000       | 45,000       | 30,000       | 30,000       | 30,000       |
| OPS023 Gas Detection Equipment (MYRA DS)                    | 60,000          | 10,000       | 10,000       | 10,000       | 15,000       | 15,000       |
| OPS026 Rope Replacement                                     | 61,600          | 16,600       | 15,000       | 10,000       | 10,000       | 10,000       |
| OPS027 Light Portable Pumps                                 | 20,000          |              |              | 20,000       |              |              |
| OPS031 CCTV Equipment                                       | 21,000          | 11,000       | 10,000       |              |              |              |
| OPS034 Operational Ladders                                  | 257,000         | 50,000       | 160,000      | 16,000       | 17,000       | 14,000       |
| OPS038 Water Delivery System                                | 30,000          |              | 30,000       |              |              |              |
| OPS039 Water Delivery Hoses                                 | 61,100          | 19,100       | 10,000       | 10,000       | 10,000       | 12,000       |
| OPS052 DEFRA FRNE                                           | 16,000          | 16,000       |              |              |              |              |
| OPS054 Electrical Equipment                                 | 43,000          |              | 35,000       |              |              | 8,000        |
| OPS055 NRAT Asset Refresh                                   | 1,768,700       | 518,700      | 1,250,000    |              |              |              |
| OPS056 PV Stop (Solar Panels)                               | 16,000          |              | 16,000       |              |              |              |
|                                                             | 2,874,400       | 882,900      | 1,703,500    | 106,000      | 87,000       | 95,000       |
| <b><u>Hydrants</u></b>                                      |                 |              |              |              |              |              |
| HYD001 Hydrants (New Installations)                         | 92,500          | 18,500       | 18,500       | 18,500       | 18,500       | 18,500       |
| HYD002 Hydrants (Replacements)                              | 92,500          | 18,500       | 18,500       | 18,500       | 18,500       | 18,500       |
|                                                             | 185,000         | 37,000       | 37,000       | 37,000       | 37,000       | 37,000       |
|                                                             | 3,788,400       | 1,093,900    | 1,981,000    | 312,500      | 184,000      | 217,000      |
| <b>Original Approved Budget</b>                             | 2,082,500       | 1,309,500    | 210,000      | 173,000      | 179,000      | 211,000      |
| <b>Current Programme</b>                                    | 3,788,400       | 1,093,900    | 1,981,000    | 312,500      | 184,000      | 217,000      |
| <b>Changes</b>                                              | 1,705,900       | (215,600)    | 1,771,000    | 139,500      | 5,000        | 6,000        |
| <b><u>Q1 Movements/Adjustments</u></b>                      | 1,705,900       | 1,498,400    | 57,000       | 139,500      | 5,000        | 6,000        |
| <b><u>Q2 Movements/Adjustments</u></b>                      |                 |              |              |              |              |              |
| <b><u>Q3 Movements/Adjustments</u></b>                      |                 | (1,714,000)  | 1,714,000    |              |              |              |
| <b><u>Slippage/Budget Relinquishments</u></b>               |                 |              |              |              |              |              |
| OPS005 Resuscitation Equipment                              |                 | (27,500)     | 27,500       |              |              |              |
| OPS024 BA Equipment/Communications                          |                 | (120,000)    |              |              |              |              |
| OPS049 Bulk Foam Equipment                                  |                 | (143,000)    | 143,000      |              |              |              |
| OPS001 Gas Tight Suits Other PPE                            |                 | (5,000)      | 5,000        |              |              |              |
| OPS009 POD Equipment (Demountable Unit Refurb 2013/14 IRMP) |                 | (112,500)    | 112,500      |              |              |              |
| OPS022 Improvements to Fleet                                |                 | (15,000)     | 15,000       |              |              |              |
| OPS034 Operational Ladders                                  |                 | 5,000        | 115,000      |              |              |              |
| OPS054 Electrical Equipment                                 |                 | (30,000)     | 30,000       |              |              |              |
| OPS055 NRAT National Asset Refresh                          |                 | (1,250,000)  | 1,250,000    |              |              |              |
| OPS056 PV Stop (Solar Panels)                               |                 | (16,000)     | 16,000       |              |              |              |
| <b>TOTAL MOVEMENTS</b>                                      |                 | (1,714,000)  | 1,714,000    |              |              |              |

## Vehicles - Approved Budget 2018/19 to 2022/23

| Type of Capital Expenditure                                      |                   | Price Per Unit | Total |           | 2018/19 |             | 2019/20 |           | 2020/21 |           | 2021/22 |           | 2022/23 |             |
|------------------------------------------------------------------|-------------------|----------------|-------|-----------|---------|-------------|---------|-----------|---------|-----------|---------|-----------|---------|-------------|
|                                                                  |                   |                | Units | Cost £    | Units   | £           | Units   | £         | Units   | £         | Units   | £         | Units   | £           |
| <b>VEH002 Ancillary Vehicles</b>                                 |                   |                |       |           |         |             |         |           |         |           |         |           |         |             |
| <u>Cars</u>                                                      |                   |                |       |           |         |             |         |           |         |           |         |           |         |             |
| Pool Cars                                                        |                   | 10,400         | 33    | 343,200   | 10      | 104,000     | 8       | 83,200    | 6       | 62,400    | 9       | 93,600    |         |             |
| Officer Response Cars - Vauxhall Insignia                        |                   | 22,650         | 8     | 181,200   | 2       | 45,300      |         |           |         |           |         |           | 6       | 135,900     |
| Officer Response Cars -Skoda Octavia 4x4 Estate                  |                   | 20,857         | 7     | 146,000   | 7       | 146,000     |         |           |         |           |         |           |         |             |
| 7 Seater Galaxy                                                  |                   | 24,400         | 2     | 48,800    | 2       | 48,800      |         |           |         |           |         |           |         |             |
| Automatic                                                        |                   | 25,000         | 1     | 25,000    | 1       | 25,000      |         |           |         |           |         |           |         |             |
| <u>4x4s</u>                                                      |                   |                |       |           |         |             |         |           |         |           |         |           |         |             |
| Izusu/Hilux                                                      |                   | 25,500         | 8     | 204,000   |         |             | 8       | 204,000   |         |           |         |           |         |             |
| Skoda Octavia 4x4 Estate                                         |                   | 21,936         |       |           |         |             |         |           |         |           |         |           |         |             |
| Climbing Wall Vehicle                                            |                   | 25,500         | 1     | 25,500    |         |             | 1       | 25,500    |         |           |         |           |         |             |
| <u>Vans</u>                                                      |                   |                |       |           |         |             |         |           |         |           |         |           |         |             |
| Master/Transit Panel 1 <i>1 extra in 19/20 re Connect saving</i> |                   | 22,250         | 5     | 111,250   | 3       | 66,750      | 2       | 44,500    |         |           |         |           |         |             |
| Master/Transit Panel 2                                           |                   | 25,800         | 6     | 154,800   |         |             |         |           | 3       | 77,400    |         |           | 3       | 77,400      |
| Jumbo Panel Van                                                  |                   | 25,000         | 1     | 25,000    | 1       | 25,000      |         |           |         |           |         |           |         |             |
| Ford Connect                                                     |                   | 11,500         | 2     | 23,000    | 2       | 23,000      |         |           |         |           |         |           |         |             |
| 4x4 Crew Van (Out of Area Deployment)                            |                   | 40,000         |       |           |         |             |         |           |         |           |         |           |         |             |
| Dog Van Mercedes Vito                                            |                   | 49,750         | 1     | 49,750    |         |             | 1       | 49,750    |         |           |         |           |         |             |
| <u>Mini Buses</u>                                                |                   |                |       |           |         |             |         |           |         |           |         |           |         |             |
| PCVs                                                             | FS                | 24,600         | 3     | 73,800    | 3       | 73,800      |         |           |         |           |         |           |         |             |
|                                                                  | FS (Blues & Twos) | 27,000         |       |           |         |             |         |           |         |           |         |           |         |             |
|                                                                  | PT                | 24,600         | 3     | 73,800    | 3       | 73,800      |         |           |         |           |         |           |         |             |
|                                                                  |                   |                |       | 1,485,100 |         | 631,450     |         | 406,950   |         | 139,800   |         | 93,600    |         | 213,300     |
| <b>VEH004 Special Vehicles</b>                                   |                   |                |       |           |         |             |         |           |         |           |         |           |         |             |
| CPL - Aerial Appliance                                           |                   | 650,000        | 2     | 1,544,800 |         | 244,800     |         |           |         |           |         |           | 2       | 1,300,000   |
| Prime Movers 3                                                   |                   | 156,050        | 1     | 156,050   |         |             | 1       | 156,050   |         |           |         |           |         |             |
| IMU                                                              |                   | 650,000        | 1     | 650,000   |         |             | 1       | 650,000   |         |           |         |           |         |             |
| BA Support Unit (POD)                                            |                   | 125,000        | 1     | 125,000   |         |             | 1       | 125,000   |         |           |         |           |         |             |
| Mercedes IMU                                                     |                   | 105,000        | 1     | 105,000   |         |             |         |           |         |           | 1       | 105,000   |         |             |
| Curtain Sided Truck (Driving School)                             |                   | 80,000         | 1     | 80,000    |         |             |         |           |         |           | 1       | 80,000    |         |             |
| Water Rescue Unit                                                |                   | 54,000         | 1     | 54,000    |         |             | 1       | 54,000    |         |           |         |           |         |             |
| MRSP Educational Van                                             |                   | 32,000         | 1     | 32,000    | 1       | 32,000      |         |           |         |           |         |           |         |             |
| Crane Lorry                                                      |                   | 200,000        | 1     | 200,000   |         |             |         |           |         |           |         |           | 1       | 200,000     |
|                                                                  |                   |                |       | 2,946,850 |         | 276,800     |         | 985,050   |         |           |         | 185,000   |         | 1,500,000   |
| <b>VEH010 Marine Rescue Vessels</b>                              |                   |                |       |           |         |             |         |           |         |           |         |           |         |             |
| Relief Boat                                                      |                   | 150,000        | 1     | 105,000   | 1       | 105,000     |         |           |         |           |         |           |         |             |
| RNLI Class 75 Rib Boats                                          |                   |                |       | 370,000   |         |             |         |           |         |           |         | 370,000   |         |             |
|                                                                  |                   |                |       | 105,000   |         | 105,000     |         |           |         |           |         | 370,000   |         |             |
| <b>Other Vehicles</b>                                            |                   |                |       |           |         |             |         |           |         |           |         |           |         |             |
| VEH001 Fire Appliances                                           |                   | 255,000        | 15    | 3,825,000 | 3       | 765,000     | 4       | 1,020,000 | 4       | 1,020,000 | 4       | 1,020,000 |         |             |
| VEH001 Fire Appliances Slippage                                  |                   | 259,667        | 3     | 779,000   | 3       | 779,000     |         |           |         |           |         |           |         |             |
| VEH005 Vehicles Water Strategy                                   |                   |                |       | 16,400    |         |             |         | 16,400    |         |           |         |           |         |             |
|                                                                  |                   |                |       | 4,620,400 |         | 1,544,000   |         | 1,036,400 |         | 1,020,000 |         | 1,020,000 |         |             |
| <b>WOR001 Workshop Equipment</b>                                 |                   |                |       |           |         |             |         |           |         |           |         |           |         |             |
| Equipment                                                        |                   |                |       | 17,300    |         | 17,300      |         |           |         |           |         |           |         |             |
| Replace steam clean lift                                         |                   |                |       | 43,000    |         | 43,000      |         |           |         |           |         |           |         |             |
| Workshop Equip Cable free Somers vehicle Lift.                   |                   |                | 3     | 59,000    |         |             | 1       | 19,000    |         |           |         |           | 2       | 40,000      |
| Two Post Light Vehicle Lift.                                     |                   |                |       | 6,000     |         | 6,000       |         |           |         |           |         |           |         |             |
|                                                                  |                   |                |       | 125,300   |         | 66,300      |         | 19,000    |         |           |         |           |         | 40,000      |
|                                                                  |                   |                |       | 9,652,650 |         | 2,623,550   |         | 2,447,400 |         | 1,159,800 |         | 1,668,600 |         | 1,753,300   |
| <b>Original Approved Budget</b>                                  |                   |                |       | 8,826,000 |         | 2,280,200   |         | 1,521,550 |         | 827,400   |         | 1,426,400 |         | 2,770,450   |
| <b>Current Programme</b>                                         |                   |                |       | 9,652,650 |         | 2,623,550   |         | 2,447,400 |         | 1,159,800 |         | 1,668,600 |         | 1,753,300   |
| <b>Changes</b>                                                   |                   |                |       | 826,650   |         | 343,350     |         | 925,850   |         | 332,400   |         | 242,200   |         | (1,017,150) |
| <b>Q1 Movements/Adjustments</b>                                  |                   |                |       | 1,498,350 |         | 1,768,950   |         | (126,600) |         | 77,400    |         | (127,800) |         | (93,600)    |
| <b>Q3 Movements/Adjustments</b>                                  |                   |                |       | (671,700) |         | (1,425,600) |         | 1,052,450 |         | 255,000   |         | 370,000   |         | (923,550)   |
| <u>Slippage/Realignment</u>                                      |                   |                |       |           |         |             |         |           |         |           |         |           |         |             |
| VEH002 4x4s - Izusu/Hilux                                        |                   | 25,500         |       |           | (1)     | (25,500)    | 1       | 25,500    |         |           |         |           |         |             |
| VEH002 Climbing Wall Vehicle                                     |                   | 25,500         |       |           | (1)     | (25,500)    | 1       | 25,500    |         |           |         |           |         |             |
| VEH004 Prime Movers 3                                            |                   | 156,050        |       |           | (1)     | (156,050)   | 1       | 156,050   |         |           |         |           |         |             |
| VEH004 IMU                                                       |                   | 650,000        |       |           | (1)     | (650,000)   | 1       | 650,000   |         |           |         |           |         |             |
| VEH004 BA Support Unit (POD)                                     |                   | 125,000        |       |           | (1)     | (125,000)   | 1       | 125,000   |         |           |         |           |         |             |
| VEH004 Water Rescue Unit                                         |                   | 54,000         |       |           | (1)     | (54,000)    | 1       | 54,000    |         |           |         |           |         |             |
| VEH005 - Vehicles Water Strategy                                 |                   |                |       |           |         | (16,400)    |         | 16,400    |         |           |         |           |         |             |
| VEH001 - Fire Appliances                                         |                   | 255,000        |       |           |         |             |         |           | 1       | 255,000   |         |           | (1)     | (255,000)   |
| <u>Budget Relignments</u>                                        |                   |                |       |           |         |             |         |           |         |           |         |           |         |             |
| VEH002 Ford Connect Van                                          |                   | 11,500         | (2)   | (23,000)  | (2)     | (23,000)    |         |           |         |           |         |           |         |             |
| VEH002 Master/Transit Panel 1                                    |                   | 22,250         | 1     | 22,250    | 1       | 22,250      |         |           |         |           |         |           |         |             |
| VEH002 PCV Fire Service - With Blues & Twos                      |                   | 27,000         | (1)   | (27,000)  | (1)     | (27,000)    |         |           |         |           |         |           |         |             |
| VEH002 PCV Fire Service                                          |                   | 24,600         | 1     | 24,600    | 1       | 24,600      |         |           |         |           |         |           |         |             |
| VEH002 Officer Response Cars - Vauxhall Insignia                 |                   | 22,650         | (7)   | (158,550) |         |             |         |           |         |           |         |           | (7)     | (158,550)   |
| VEH010 MF1 Boat 1 Refurbishment                                  |                   |                |       | (25,000)  |         | (25,000)    |         |           |         |           |         |           |         |             |
| VEH010 MF1 Boat 2                                                |                   | 300,000        | (1)   | (300,000) | (1)     | (300,000)   |         |           |         |           |         |           |         |             |
| VEH010 Relief Boat                                               |                   | 105,000        |       | (45,000)  |         | (45,000)    |         |           |         |           |         |           |         |             |
| VEH010 RNLI Class 75 Rib Boats                                   |                   | 370,000        |       | 370,000   |         |             |         |           |         |           | 1       | 370,000   |         |             |
| VEH001 - Fire Appliances                                         |                   | 255,000        |       | (510,000) |         |             |         |           |         |           |         |           | (2)     | (510,000)   |
| <b>TOTAL MOVEMENTS</b>                                           |                   |                |       | (671,700) |         | (1,425,600) |         | 1,052,450 |         | 255,000   |         | 370,000   |         | (923,550)   |